



Emkan Futures Brief

Strategic foresight for public sector leaders

You can future stress-test strategy

Most teams take six months. The real value is not a longer report. It is a shorter path to decisions.

A compressed leadership exercise for testing whether one flagship initiative bends, breaks, or holds across three plausible 2030 disruptions.

Why most stress tests take too long

the whole portfolio

That creates scope creep, weak trade-offs, and delayed action. Emkan's method narrows the exercise to one flagship initiative and one leadership session.

The point is not to produce a report. The point is to force decisions under uncertainty.

Compression logic

Move from portfolio review to initiative-level decision-making.

Input: one initiative, three disruptions, one session.

Output: a one-page list of moves for the next six months.

Start with one flagship initiative, not the whole portfolio

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One initiative creates accountability, speed, and clearer trade-offs.

Focus		High
Decision speed		Fast
Clarity		Clear
Portfolio sprawl		Low

Programs that try to stress-test everything usually stress-test nothing. A flagship initiative gives the room one object to challenge and one set of decisions to own.

Three disruptions are enough to force choices

Disruption 01

Technology

What changes if the operating logic of the initiative is altered by automation, platforms, or AI-enabled delivery?

Disruption 02

Geopolitics

What changes if the initiative faces altered supply chains, alliances, regulations, or regional instability?

Disruption 03

Climate / Demography

What changes if heat, water, migration, age structure, or demand patterns shift faster than expected?

Three forces decisions

Different domains prevent the exercise from collapsing into one narrow risk conversation.

Run the exercise in one 90-minute leadership session

0–20 min

Clarify the initiative, its success conditions, and the assumptions leadership is currently making.

20–60 min

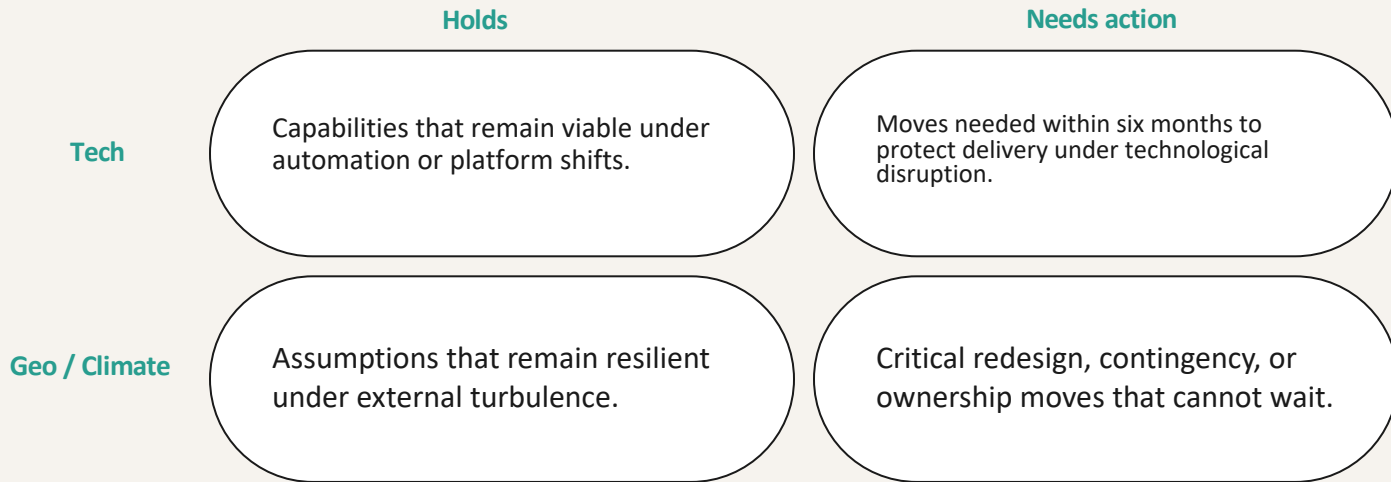
Run the initiative against three disruptions and ask one question each time: where does it bend, break, or hold?

60–90 min

Convert insights into immediate moves the team must take in the next six months.

The purpose of the session is not scenario theatre. It is structured pressure-testing that generates near-term institutional moves.

The output is not a report. It is a decision brief.



What leadership teams should do next

Session checklist

- Select one flagship initiative for 2026.
- Define three plausible 2030 disruptions across different domains.
- Bring the accountable owners into one room for 90 minutes.
- Test where the initiative bends, breaks, or holds.

Decision output

- List the moves required in the next six months.
- Assign ownership for each move.
- Drop report-writing as the primary output.
- Revisit the stress test quarterly, not annually.

Public-sector leadership does not have six months to debate scenarios.



Emkan Futures

Book a facilitated stress-test session for a 2026 program.

A short, structured exercise for strategy offices that need faster decisions under uncertainty.

www.emkanfutures.com

Reach out for a tailored briefing or leadership session.